

Assurance and Delivery Directorate
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3rd November 2017

Peter Oakford
Chair of the Kent Health and Wellbeing Board
Deputy Leader & Cabinet Member for Strategic
Commissioning & Public Health
Members' Desk
Sessions House
County Hall
MAIDSTONE
ME14 1XQ

Dear Peter

Thank you for your letter dated 3 October 2017, and apologies once again for not being able to field a representative to the meeting.

I was sorry to hear that the report provided did not provide sufficient assurance of the plans being implemented to prepare for winter and the flu season.

I will be able to present a more up to date and detailed report on the preparations and progress made to date for the meeting to be held on 22 November 2017, and this has been added to the agenda I understand. I will ensure the Board's queries are addressed within this paper and appropriate representation is available.

Yours sincerely



Ivor Duffy
Director of Assurance and Delivery
NHS England - South (South East)